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July 14, 2026

Company name: Lacto Japan Co., Ltd.

Representative: Shin Kojima, President and Executive Officer

(Securities code: 3139 TSE Prime Market)

Contact: Yuko Ishiguro

General Manager of Investor & Public Relations

(E-mail: lj-ir@lactojapan.com)

Notice Regarding the Establishment of a Sub-subsidiary

Lacto Japan Co., Ltd. (the “Company”) hereby announces that, at a meeting of the Board of Directors held today, it resolved to establish a new subsidiary of Lacto Asia Pte. Ltd. (Headquarters: Singapore; Managing Director: Takashi Abe), which is a consolidated subsidiary of the Company. The new subsidiary will be a sub-subsidiary of the Company.

1. Reasons for Establishing a New Company

With the aim of further expanding the Lacto Japan Group’s business in Asia, the Company has decided to establish a local subsidiary in Vietnam to serve as a new sales hub for dairy ingredients, cheese, and other products.

2. Overview of the New Company

(1)	Company Name	Lacto Vietnam Co., Ltd. (tentative)	
(2)	Location	Ho Chi Minh City, Socialist Republic of Vietnam	
(3)	Representative	General Director: Mitsuru Fujikawa (also serving as Managing Director of Foodtech Products (Thailand) Co., Ltd.)	
(4)	Business Activities	Import and sale of dairy ingredients, cheese, and other products, and consulting services for domestic sales in Vietnam	
(5)	Share Capital	USD 1,300,000	
(6)	Date of Establishment	October 2026 (planned)	
(7)	Ownership	Lacto Asia Pte. Ltd. 100%	
(8)	Relationship with the Company	Capital Relationship	Scheduled to be established as a wholly-owned subsidiary of the Company's subsidiary. (a sub-subsidiary of the Company)
		Personnel Relationship	One of the Company's employees is scheduled to be appointed as the representative.
		Business Relationship	No applicable matters, as the company has not yet been established.

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3. Future Outlook

We believe that this matter will have only a minor impact on the Company's consolidated financial results. Should any matters arise that require disclosure, we will make an announcement in a timely manner.