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## 1. Financial Summary



(Millions of Yen)

|  | FY11/2022 | FY11/2023 2 Q |            |                   |  |
|--|-----------|---------------|------------|-------------------|--|
|  | 2 Q       | Actual        | Difference | YoY<br>Change (%) |  |
| Net sales  | 69,788    | 80,450        | 10,661     | 15.3              |  |
| Ordinary income                                  | 1,665     | 1,344         | -320       | -19.2             |  |
| Ordinary income ratio (%)                        | 2.4       | 1.7           | -          | -                 |  |
| (Foreign exchange impact on ordinary income (*)) | (-41)     | (-72)         | -          | -                 |  |
| Net income attributable to owners of the parent  | 1,207     | 922           | -284       | -23.6             |  |
| Net income ratio (%)                             | 1.7       | 1.1           | -          | -                 |  |
|  |           |               |            |                   |  |
| Net income per share (JPY)                       | 122.38    | 93.17         | -29.21     |                   |  |
| Exchange rate (JPY/USD)                          | 119.55    | 133.82        | 14.27      |                   |  |
| Exchange rate (JPY/EUR)                          | 132.11    | 144.09        | 11.98      |                   |  |

Note: Amounts have been rounded down to the nearest million yen, and the ratios have been rounded to the first decimal place.

<sup>\*</sup> Foreign exchange impact on ordinary income: As Lacto Japan applies "Separate accounting treatments," foreign exchange fluctuations may have an impact at each income level.

# 2. Net Sales by Division



(Millions of Yen)

|                                       | FY11/2022 |        |        |        | FY11/2023 |        |          |
|---------------------------------------|-----------|--------|--------|--------|-----------|--------|----------|
|                                       | 1Q        | 2Q     | 3Q     | 4Q     | 1Q        | 2Q     | Forecast |
| Dairy Ingredients and Cheese          | 22,024    | 25,178 | 25,153 | 26,465 | 27,594    | 29,196 | 106,400  |
| YoY (%)                               | 28.9      | 26.8   | 39.4   | 23.2   | 25.3      | 16.0   | 7.7      |
| Meat Products                         | 3,530     | 3,690  | 3,706  | 4,207  | 4,063     | 4,933  | 15,200   |
| YoY (%)                               | 13.3      | 1.0    | 2.6    | 8.0    | 15.1      | 33.7   | 0.4      |
| Asian Business<br>(Dairy Ingredients) | 4,783     | 7,495  | 7,126  | 7,267  | 5,248     | 5,316  | 26,800   |
| YoY (%)                               | 69.1      | 88.3   | 65.6   | 56.5   | 9.7       | -29.1  | 0.5      |
| Asian Business (Cheese)               | 935       | 892    | 1,064  | 1,092  | 1,087     | 1,158  | 4,600    |
| YoY (%)                               | 16.6      | 0.5    | 44.1   | 22.0   | 16.3      | 29.9   | 15.4     |
| Others                                | 481       | 775    | 645    | 905    | 751       | 1,099  | 7,000    |
| YoY (%)                               | 207.8     | 186.6  | 127.1  | 171.7  | 55.9      | 41.8   | 149.2    |
| Total                                 | 31,755    | 38,032 | 37,697 | 39,937 | 38,745    | 41,704 | 160,000  |
| YoY (%)                               | 32.3      | 32.7   | 39.7   | 27.8   | 22.0      | 9.7    | 8.5      |

Note: Amounts of less than one million yen have been omitted

## 4. Sales Volume by Division



(MT)

|                                       |           |        |        |        |           |        | (1011)   |
|---------------------------------------|-----------|--------|--------|--------|-----------|--------|----------|
|                                       | FY11/2022 |        |        |        | FY11/2023 |        |          |
|                                       | 1Q        | 2Q     | 3Q     | 4Q     | 1 Q       | 2 Q    | Forecast |
| Dairy Ingredients and Cheese          | 46,731    | 49,722 | 44,625 | 41,877 | 40,578    | 44,757 | 172,000  |
| YoY (%)                               | 8.3       | 1.8    | 3.7    | -15.1  | -13.2     | -10.0  | -6.0     |
| Meat Products                         | 6,004     | 6,092  | 6,127  | 6,551  | 6,005     | 7,872  | 28,000   |
| YoY (%)                               | 4.7       | -10.8  | -4.9   | -2.0   | 0.0       | 29.2   | 13.0     |
| Asian Business<br>(Dairy Ingredients) | 11,397    | 15,151 | 12,356 | 11,517 | 10,374    | 10,713 | 56,500   |
| YoY (%)                               | 14.9      | 18.6   | 4.2    | -13.2  | -9.0      | -29.3  | 12.1     |
| Asian Business<br>(Cheese)            | 1,253     | 1,083  | 1,243  | 1,206  | 1,154     | 1,214  | 5,900    |
| YoY (%)                               | 11.8      | -10.7  | 21.7   | -5.7   | -7.9      | 12.1   | 23.3     |

Note: Quantities of less than one ton have been rounded down

## 5. Consolidated Balance Sheets



|                                     | (Millions of Yen |             |            |  |  |
|-------------------------------------|------------------|-------------|------------|--|--|
|                                     | 30-Nov-2022      | 31-May-2023 | Difference |  |  |
| Current assets                      | 70,067           | 77,369      | 7,302      |  |  |
| Cash and cash equivalents           | 6,379            | 8,587       | 2,207      |  |  |
| Trade notes and accounts receivable | 21,065           | 22,141      | 1,075      |  |  |
| Inventories                         | 41,382           | 45,594      | 4,211      |  |  |
| Others                              | 1,238            | 1,047       | -191       |  |  |
| Non-current assets                  | 3,389            | 3,437       | 47         |  |  |
| Property, plant and equipment       | 942              | 902         | -39        |  |  |
| Intangible assets                   | 39               | 51          | 12         |  |  |
| Investment and other assets         | 2,408            | 2,482       | 74         |  |  |
| Total assets                        | 73,456           | 80,806      | 7,350      |  |  |
| Accounts payable                    | 17,349           | 15,636      | -1,713     |  |  |
| Interest-bearing liabilities        | 31,262           | 39,838      | 8,576      |  |  |
| Other                               | 2,364            | 1,663       | -701       |  |  |
| Total liabilities                   | 50,975           | 57,137      | 6,162      |  |  |
| Net assets                          | 22,481           | 23,669      | 1,187      |  |  |
| Total liabilities and net assets    | 73,456           | 80,806      | 7,350      |  |  |

### Major factors of change

#### **Increase in inventories**

- Cheese consumption decreased due to a rise in retail prices. Consequently, business partners postponed inventory transactions (cheese)
- Increase in inventories due to higher customer orders (meat products)
- Impact of rise in product unit prices and foreign exchange (weaker yen)

## Increase in interest-bearing liabilities

 Increase in short-term loans and commercial paper due to increase in working capital

Note: Amounts have been rounded down to the nearest million yen.

**XOur business model is one in which we take no inventory risk.** As a rule, all of our inventory is destined for sale.



