

# Semi-annual Consolidated Financial Statements

## (1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

|                                    | As of November 30, 2025 | As of May 31, 2026 |
|------------------------------------|-------------------------|--------------------|
| <b>Assets</b>                      |                         |                    |
| Current assets                     |                         |                    |
| Cash and deposits                  | 10,157                  | 11,655             |
| Notes and accounts receivable      | 23,951                  | 23,711             |
| Merchandise and finished goods     | 44,279                  | 50,772             |
| Raw materials and supplies         | 1,881                   | 2,068              |
| Other                              | 2,911                   | 2,608              |
| Allowance for doubtful accounts    | (29)                    | (20)               |
| Total current assets               | 83,151                  | 90,796             |
| Non-current assets                 |                         |                    |
| Property, plant and equipment      | 3,550                   | 5,615              |
| Intangible assets                  | 754                     | 1,059              |
| Investments and other assets       |                         |                    |
| Other                              | 2,778                   | 2,900              |
| Allowance for doubtful accounts    | (24)                    | (0)                |
| Total investments and other assets | 2,753                   | 2,899              |
| Total non-current assets           | 7,058                   | 9,575              |
| Total assets                       | 90,209                  | 100,371            |

## Semi-annual Consolidated Balance Sheet

(Millions of yen)

|                                                       | As of November 30, 2025 | As of May 31, 2026 |
|-------------------------------------------------------|-------------------------|--------------------|
| <b>Liabilities</b>                                    |                         |                    |
| Current liabilities                                   |                         |                    |
| Accounts payable                                      | 17,179                  | 19,896             |
| Short-term borrowings                                 | 22,199                  | 22,396             |
| Commercial papers                                     | 2,000                   | 6,000              |
| Current portion of long-term borrowings               | 4,740                   | 5,317              |
| Income taxes payable                                  | 848                     | 757                |
| Other                                                 | 1,831                   | 1,700              |
| Total current liabilities                             | 48,800                  | 56,068             |
| Non-current liabilities                               |                         |                    |
| Long-term borrowings                                  | 7,659                   | 9,719              |
| Retirement benefit liability                          | 492                     | 501                |
| Asset retirement obligations                          | 96                      | 106                |
| Other                                                 | 712                     | 589                |
| Total non-current liabilities                         | 8,960                   | 10,917             |
| Total liabilities                                     | 57,761                  | 66,985             |
| <b>Net assets</b>                                     |                         |                    |
| Shareholders' equity                                  |                         |                    |
| Share capital                                         | 1,209                   | 1,225              |
| Capital surplus                                       | 1,215                   | 1,245              |
| Retained earnings                                     | 25,996                  | 26,927             |
| Treasury shares                                       | (121)                   | (95)               |
| Total shareholders' equity                            | 28,298                  | 29,303             |
| Accumulated other comprehensive income                |                         |                    |
| Valuation difference on available-for-sale securities | 710                     | 679                |
| Deferred gains or losses on hedges                    | 476                     | 206                |
| Foreign currency translation adjustment               | 2,929                   | 3,197              |
| Total accumulated other comprehensive income          | 4,116                   | 4,082              |
| Share acquisition rights                              | 33                      | —                  |
| Total net assets                                      | 32,448                  | 33,385             |
| <b>Total liabilities and net assets</b>               | <b>90,209</b>           | <b>100,371</b>     |

(2) Semi-annual Consolidated Income Statements and Semi-annual Consolidated Statements of Comprehensive Income

Semi-annual Consolidated Statement of Income

Semi-annual Consolidated Cumulative Period

(Millions of yen)

|                                                               | Six months ended<br>May 31, 2025 | Six months ended<br>May 31, 2026 |
|---------------------------------------------------------------|----------------------------------|----------------------------------|
| Net sales                                                     | 95,293                           | 97,866                           |
| Cost of sales                                                 | 88,804                           | 91,663                           |
| Gross profit                                                  | 6,488                            | 6,202                            |
| Selling, general and administrative expenses                  | 2,917                            | 3,420                            |
| Operating profit                                              | 3,571                            | 2,781                            |
| Non-operating income                                          |                                  |                                  |
| Interest income                                               | 29                               | 35                               |
| Dividend income                                               | 9                                | 11                               |
| Share of profit of entities accounted for using equity method | 6                                | 16                               |
| Foreign exchange gains                                        | —                                | 109                              |
| Compensation income                                           | 650                              | —                                |
| Insurance return                                              | 3                                | 4                                |
| Miscellaneous income                                          | 21                               | 24                               |
| Total non-operating income                                    | 720                              | 201                              |
| Non-operating expenses                                        |                                  |                                  |
| Interest expenses                                             | 230                              | 335                              |
| Commission expenses                                           | 106                              | 118                              |
| Foreign exchange losses                                       | 76                               | —                                |
| Miscellaneous losses                                          | 44                               | 54                               |
| Total non-operating expenses                                  | 458                              | 508                              |
| Ordinary profit                                               | 3,832                            | 2,475                            |
| Income before income taxes                                    | 3,832                            | 2,475                            |
| Income taxes                                                  | 1,035                            | 726                              |
| Profit                                                        | 2,797                            | 1,748                            |
| Profit attributable to owners of parent                       | 2,797                            | 1,748                            |

## Semi-annual Consolidated Statements of Comprehensive Income

Semi-annual Consolidated Cumulative Period

(Millions of yen)

|                                                                                      | Six months ended<br>May 31, 2025 | Six months ended<br>May 31, 2026 |
|--------------------------------------------------------------------------------------|----------------------------------|----------------------------------|
| Profit                                                                               | 2,797                            | 1,748                            |
| Other comprehensive income                                                           |                                  |                                  |
| Valuation difference on available-for-sale securities                                | 134                              | (31)                             |
| Deferred gains or losses on hedges                                                   | (200)                            | (269)                            |
| Foreign currency translation adjustment                                              | (420)                            | 277                              |
| Share of other comprehensive income of entities accounted for<br>using equity method | (13)                             | (10)                             |
| Total other comprehensive income                                                     | (501)                            | (33)                             |
| Comprehensive income                                                                 | 2,296                            | 1,714                            |
| Comprehensive income attributable to                                                 |                                  |                                  |
| Comprehensive income attributable to owners of parent                                | 2,296                            | 1,714                            |
| Comprehensive income attributable to non-controlling interests                       | —                                | —                                |

### (3) Semi-annual Consolidated Statements of Cash-Flow

(Millions of yen)

|                                                        | Six months ended<br>May 31, 2025 | Six months ended<br>May 31, 2026 |
|--------------------------------------------------------|----------------------------------|----------------------------------|
| Cash flows from operating activities                   |                                  |                                  |
| Profit before income taxes                             | 3,832                            | 2,475                            |
| Depreciation                                           | 218                              | 230                              |
| Increase (decrease) in allowance for doubtful accounts | (0)                              | (34)                             |
| Increase (decrease) in retirement benefit liability    | 9                                | 9                                |
| Interest and dividend income                           | (39)                             | (47)                             |
| Compensation income                                    | △650                             | —                                |
| Interest expenses                                      | 230                              | 335                              |
| Decrease (increase) in trade receivables               | (4,759)                          | 381                              |
| Decrease (increase) in inventories                     | (4,515)                          | (6,637)                          |
| Increase (decrease) in trade payables                  | (280)                            | 2,665                            |
| Other, net                                             | (677)                            | (464)                            |
| Subtotal                                               | (6,629)                          | (1,086)                          |
| Interest and dividends received                        | 39                               | 46                               |
| Interest paid                                          | (230)                            | (346)                            |
| Income taxes paid                                      | (1,025)                          | (853)                            |
| Net cash provided by (used in) operating activities    | (7,846)                          | (2,239)                          |
| Cash flows from investing activities                   |                                  |                                  |
| Decrease (increase) in time deposits                   | (90)                             | (0)                              |
| Purchase of investment securities                      | (3)                              | (5)                              |
| Purchase of property, plant and equipment              | (309)                            | (1,898)                          |
| Proceeds from sale of property, plant and equipment    | 0                                | 0                                |
| Purchase of intangible assets                          | (422)                            | (296)                            |
| Proceeds from maturity of insurance funds              | 301                              | 5                                |
| Purchase of insurance funds                            | (9)                              | (9)                              |
| Other, net                                             | (14)                             | (26)                             |
| Net cash provided by (used in) investing activities    | (546)                            | (2,231)                          |

## Semi-annual Consolidated Statements of Cash-Flow

(Millions of yen)

|                                                                                      | Six months ended<br>May 31, 2025 | Six months ended<br>May 31, 2026 |
|--------------------------------------------------------------------------------------|----------------------------------|----------------------------------|
| Cash flows from financing activities                                                 |                                  |                                  |
| Increase (decrease) in short-term borrowings                                         | 8,120                            | 152                              |
| Increase (decrease) in commercial papers                                             | —                                | 4,000                            |
| Proceeds from long-term borrowings                                                   | 4,800                            | 5,308                            |
| Repayments of long-term borrowings                                                   | (2,596)                          | (2,680)                          |
| Purchase of treasury shares                                                          | (0)                              | —                                |
| Proceeds from issuance of shares resulting from exercise of share acquisition rights | —                                | 0                                |
| Repayments of lease obligations                                                      | (118)                            | (133)                            |
| Dividends paid                                                                       | (487)                            | (816)                            |
| Net cash provided by (used in) financing activities                                  | 9,718                            | 5,830                            |
| Effect of exchange rate change on cash and cash equivalents                          | (68)                             | 135                              |
| Net increase (decrease) in cash and cash equivalents                                 | 1,256                            | 1,495                            |
| Cash and cash equivalents at beginning of period                                     | 8,520                            | 9,504                            |
| Cash and cash equivalents at end of period                                           | 9,776                            | 10,999                           |